PAYROLL COMPARISON – 2025

Proposer Name: Elizabeth Wright

Evaluator Printed Name: Michael Farrell

		Location Number(s)								
	Loc. 1	Loc. 2	Loc. 3	Loc. 4	Loc. 5	Loc. 6				
	25-B									
Highest Rate	\$21 Hr									
Lowest Rate	\$11 Hr									
Number of Hours Recommended	268									
Number of Hours Proposed	268									
Total Monthly Wages	\$12,928									

Comments:

PERSONAL EVALUATION (2025)

Elizabeth Wright 25-B / 25006 Franklin County, Columbus 112 Dillmont Dr.

Evaluation Team Number:		
Location(s) Proposed: (#1) 25-B		
Proposed as 2 nd Location		
Verify Proposer's Full Name: (#2) Elizabeth Anne	Wright	
Proposer's County of Residence (NPC Operation): (#4)		-
Verify Proposer's Driver's License Number: (#6)		_
Proposing as Minority: (#9) Yes No		- 51
Proposing as: (#10) Individual Clerk of Courts Co.	Auditor Nonprofit Corp.	
FORM 3.0, PERSONAL CHECKLIST	(Max. 16 Points):6	
PERSONAL EVALUATION, Page 2	(Max. 55 Points): 55	
BUSINESS AND EMPLOYMENT EXPERIENCE, Page 3	(Max. 100 Points): _/00	
PERSONAL EVALUATION, Page 5	(Max. 28 Points):	
PERSONAL EVALUATION, Page 6	(Max. 17 Points):	
PERSONAL EVALUATION, Page 7	(Max. 27 Points):27	
PERSONAL EVALUATION, Page 8	(Max. 15 Points): <u>15</u>	
TOTAL POINTS	258	24.5
	(Max. 258 Points): <u>25</u> 8	-
Comments:		
Evaluators' Signatures Evaluators' Pri	inted Names Date	
(1) Michael Michael	Farrell 2/26/2	25
(2)		-

Personal Evaluation, Page 1 of 8 (2025)

	PERSONAL EVALUATION	ок	NO
1.	Proposer does not and will not hold a PROHIBITED elective public office other than County Clerk of Courts or County Auditor? (#11 & 12)	Ì	*
2.	Proposer does not hold an overlapping deputy registrar contract? (#13) If contract overlaps, what is the expiration date of the contract?	0	0
3.	Proposer is not a prohibited relative of a current deputy registrar? (#14, 15 & 16)	Ø	*
4.	Proposer is not a prohibited relative of an ODPS employee, or (if a relative) proposer has either been a deputy registrar continuously since January 1, 1992, or the ODPS employee became employed after the proposer was first appointed deputy registrar? (#17)	5	*
5.	Proposer is not a State of Ohio employee or will resign? (#19)	(5)	*
6.	Proposer is not an active insurance agent or is nonprofit? (#20)	(5)	*
7.	Proposer states no criminal conviction within the last 10 years? (#21)	(5)	*
8.	Proposer owes no local, state, or federal delinquent taxes, social security payments, workers' compensation premiums or mandatory contributions? (#22)	5	*
9.	Proposer agrees to maintain acceptable business liability insurance in accordance with Ohio Revised Code section 4503.03(C)? (#23)	5	*
10.	Proposer can meet bond requirements? (#24 and acceptable proof)	(5)	*
11.	Acceptable educational information OR nonprofit corporation? (#25)	5	0
12.	Proposer has computer training or experience? (#26)	(5)	0
		r r	•

PERSONAL EVALUATION POINTS, Page 2 (Max. 55 Points) <u>55</u>

NOTE: Score indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract contingency.

Comments:	
	£
<u> </u>	

Personal Evaluation, Page 2 of 8 (2025)

BUSINESS AND EMPLOYMENT EXPERIENCE VERIFICATION
Person called: Verified at telephone ()
Company: Elizabeth A Wright Deputy Registrar
Relationship:
Verified experience as: Deputy Registrar Agency Owner (50) Other Business Owner (34)
Manager or Supervisor (25) Deputy Registrar Employee (23) Other Employee (20)
Hours per week:
From (date): 6/08 To (date): Present Length: 16,7 years
Verified Hours 30 = Factor 1 x Years 16.7 x Points 50 = 835
Person called: at telephone ()
Company:
Relationship:
Verified experience as: Deputy Registrar Agency Owner (50) Other Business Owner (34)
Manager or Supervisor (25) Deputy Registrar Employee (23) Other Employee (20)
Hours per week:
From (date): To (date): Length:
Verified Hours = Factor x Years x Points =
Person called: at telephone ()
Company:
Relationship:
Verified experience as: Deputy Registrar Agency Owner (50) Other Business Owner (34)
Manager or Supervisor (25) Deputy Registrar Employee (23) Other Employee (20)
Hours per week:
From (date): To (date): Length:
Verified Hours = Factor x Years x Points =

Personal Evaluation, Page 3 of 8 (2025)

BUSINESS AND EMPLOYMENT EXPERIENCE CALCULATION

ITEM AGENCY/COMPANY	Н	OURS	; = ;	FACTO	R X YEA	ARS X	PO	NTS		SCORE	VERIFIE
A. Elizabeth Wright Reputy Regist	wr #	NA	=	1.0	×16.	7 ×		50	=	835	
В.	#	NA	=	1.0	Х	x		50	Ē		
C.	#	NA	=	1.0	х	х		50	=		
		S	ubt	otal of	13-A,	13-B	& 1	3-C	=	835	
4. OTHER BUSINESS OWNERSH	IP Ex	perie	nce	, Form	3.2						 .))
TEM AGENCY/COMPANY	H	OURS	; = f	ACTO	R X YEA	ARS X	PO	NTS	=	SCORE	VERIFIE
A.	#		=		Х	x		34			
Β.	#		2 .		х	х	:	34	-		
C.	#		=		х	x		34	н		
		S	ubt	otal of	14-A,	14-B	& 1	4-C	=		
5. SUPERVISORY / MANAGEMEN	IT (Al	NY B	USI	NESS	- INCI	LUDIN	IG D	R)	Expe	erience, Fo	rm 3.2
TEM AGENCY/COMPANY	Н	OURS	; = j	ACTO	R X YEA	RS X	PO	NTS		SCORE	VERIFIE
Α.	#		Ħ		х	х	2	25	=		
Β.	#		Ħ		х	х	2	25	-		
C.	#		=		х	x	2	25	**		
	1	S	ubt	otal of	15-A.	15-B	& 1	5-C	=	Cutation and the	

Total DR, Ownership and/or Management #13-15 (Max. 100 Points) = 100

ITEM AGENCY	HOU	RS = FAC	TOR X YEA	ARS X I	POINTS	5 =	SCORE	VERIFIED
A.	#	=	х	x	23	=		
Β.	#	=	х	x	23	Ħ		
C.	#	=	х	х	23	=		
D.	#	=	х	х	23	Ħ		

Total DR Employment Experience #16 (Max. 90 Points) =

ITEM AGENCY/COMPANY	HOU	RS = FAC	TOR X YEA	ARS X	POINTS	5 =	SCORE	VERIFIED
Α.	#	=	х	х	20	I		
В.	#	=	х	x	20	П		
С,	#	=	х	х	20	= 1		
D.	#	=	x	x	20	·= ·		

Total Other Employment Experience #17 (Max. 80 Points) =

ENTER LARGEST OF TOTALS [13-15 (100 pts.), 16 (90 pts.), or 17 (80 pts.)] = [00

Personal Evaluation, Page 4 of 8 (2025)

PERSONAL EVALUATION

18. Form 3.3 - Customer Service Experience

Did proposer provide acceptable list of ideas to improve customer service at a deputy registrar agency or provide an example of something done as part of a job or business to improve services for customers?

- 19. Form 3.4 Start-Up Cost Funds On Deposit (not required for Auditors or Clerks of Courts) A. Are funds in acceptable financial institution and verified with bank/teller stamp? 5 B. Are funds in proposer's or proposer's business name or joint with spouse?
- 20. Form 3.5 Political Contributions Report (not required for Auditors or Clerks of Courts) Did proposer mark "NO" for every category, every year? (For Nonprofit Corporations, evaluate both Corporation's and CEO's Form 3.5)
- 21

PERSONAL EVALUATION POINTS, Page 5 (Max. 28 Points)

NOTE: Score indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract contingency.

Comments:

Personal Evaluation, Page 5 of 8 (2025)

Fo	rm 3.6 – Personnel Policy Summary		
Do	es proposer agree to provide/maintain a written personnel policy covering the follow	ving:	
А.	Hiring employees with deputy registrar agency experience?		
В.	Equal Employment Opportunity?		
C.	Employee training by the deputy registrar?		
D.	Participation in BMV provided training?		
E.	Evaluation of employee performance?		
F.	Grounds for discipline or dismissal/termination (list) which shall include drug and alcohol use?		
G.	Progressive disciplinary steps?	(11)	0
Η.	Dress code with list of acceptable attire?		
١,	Dress code with list of unacceptable attire?		
J.	A policy for maintaining the professional appearance of all staff at all times?		
K.	Fringe benefits (beyond those required by law or contract)?		
-			

OK NO

0

*

*

(2

5

		PERSONAL EVALUATION	ок	NO			
22.	For	m 3.7 – Security Plan Summary - Did proposer agree to provide:					
	Α.	An electronic alarm system? (Mandatcry)					
	Β.	Alarm system monitored 24 hours, off-site? (Mandatory)					
	C.	Alarm system reports off-site if wires cut or tampered with? (Mandatory)	1				
	D.	Adequate alarm monitored panic/hold-up buttons? (Mandatory)					
	Ε.	Motion detectors connected to alarm system? (Mandatory)					
	<u>F.</u>	Alarm monitored contacts on all exterior doors? (Mandatory)					
	G.	Alarm monitored contacts on all exterior windows? (Mandatory)					
	Η.	H. Video recording camera surveillance system? (Mandatory)					
	<u>I.</u>	Safe or secured locking cabinet? (Mandatory)	2	*			
	J.	Secured storage room with alarm monitored contacts on door(s) and window(s), if applicable? (Mandatory)	$ ^{3}$				
	K.	Cross cut shredder to be made available to destroy customer copy records? (Mandatory)					
	L.	All doors and all windows will be securely locked when license agency is closed? (Mandatory)					
	Μ.	Smoke, fire, and carbon monoxide detection devices (Mandatory)?					
	Ν,	Interior/Exterior motion activated security lights? (Suggested) - Check OK or NO	ОК	NO			
23.	For	m 3.8 – Facility Maintenance Plan Summary - Did proposer agree to provide:	-				
	Α.	Indoor/Outdoor maintenance and cleaning?	(1)	0			
	В.	Prompt snow and ice removal?	D	0			
	С.	Carpet and/or floor cleaning (if appropriate)?	0	0			
	D.	Repainting?	(1)	0			

PERSONAL EVALUATION POINTS, Page 6 (Max. 17 Points)

NOTE: Score indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract contingency.

Comments:		

Personal Evaluation, Page 6 of 8 (2025)

		PERSONAL EVALUATION	ок	NO
24.	For	m 3.9 – Involved and Invested in Your Business		
	1.	How do you plan to manage, be responsible, and be accountable for this business at all times?	1	0
	2.	How will you ensure that all laws, rules, guidelines and procedures are followed, at all times, specifically with regard to issuing and renewing driver licenses, identification cards, and vehicle registrations?	O	0
	3.	What measures will you put in place to detect, deter, and prevent fraud?	17	0
	4.	The Ohio Bureau of Motor Vehicles routinely issues new and/or revised policy and procedural changes through email broadcasts to the deputy registrars. How will you ensure that policies and procedures are communicated to the staff and followed on a daily basis?	0	0
	5.	How will you demonstrate good leadership to your employees?	(1)	0
	6.	How will you maintain a high level of professionalism each day in this business?	71]	0
	7.	How do you intend to recruit and retain high quality employees?	17	0
	8.	How will you provide a safe, clean, and friendly place to do business?	1	0
	9.	How would you deal with an irate customer?	$\overline{(})$	0
	10.	What training or advice do you, or will you, give to your employees for dealing with irate customers?	0	0
	11.	How will you meet the expectations of the Ohio Bureau of Motor Vehicles?	(1)	0
	12.	Why should the Ohio Bureau of Motor Vehicles consider you for a deputy registrar license agency contract?	Ø	0
25.	For	m 3.10(A) (B) or (C) – Affidavit of Individual, Auditor/Clerk of Courts or Nonprofit Co	orpora	tion
	Α.	Did proposer submit proper affidavit without alteration and does it appear to be complete, accurate, and truthful ?	(3)	*
-		Is it the affidavit duly signed and notarized?	$\binom{2}{2}$	*
26.	_	cal Law Enforcement Report / Articles of Incorporation (AOI)		
		No disqualifying convictions for individual / AOI for nonprofit corporation?	3	*
		No convictions (except minor traffic) / AOI for nonprofit corporation?	[2]	0
27.		I / FBI Criminal Background (WebCheck) Report / AOI for Nonprofit Corporation disqualifying convictions for individual / AOI for nonprofit corporation?	Ò	*

PERSONAL EVALUATION POINTS, Page 7 (Max. 27 Points)

Personal Evaluation, Page 7 of 8 (2025)

-			
28.	Credit Report (issued in 2025) / Certificate of Good Standing for Nonprofit Corporation *Credit Reports are not required for County Auditors and County Clerks of Courts		
	A. Credit report submitted contains credit score?	(2)	0
	B. No tax liens (state or federal)?	(I	0
	C. No judgments for the past 36 months?*	(3)	0
	D. *No bankruptcy filed or trusteeship imposed for the past 36 months?	[2]	0
	E. *No other negative items (charge-offs, collections, etc.) for the past 36 months?	(2)	0
	F. *No negative items (pattern of delinquencies, etc.) for the past 60 months?	[1]	0
	* Exclude minor medical judgments and disputed items with good cause explanation.	U	
29.	The overall quality of this proposal is deemed to be of satisfactory or higher overall quality? (Note any deficiencies in comments area below or on page 1)	0	0

OK NO

15

PERSONAL EVALUATION

PERSONAL EVALUATION POINTS, Page 8 (Max. 15 Points) __

NOTE: Score indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract contingency.

Comments:	
	<u>`</u>

Personal Evaluation, Page 8 of 8 (2025)

OPERATIONAL EVALUATION (2025)

Elizabeth Wright 25-B / 25006 Franklin County, Columbus 112 Dillmont Dr.

FORM DESCRIPTION OK NO 4.0 Operational Checklist – Maximum = 6 Points (enter points recorded on bottom of Form 4.0) Appointment of Agency Managers 4.1 A. Deputy to Work at Least Twenty (20) Hours Per Week Proposed Work Hours Per Week 20 B. Appointment of Manager and Assistant OR Acceptable Statement 0 Experienced Employees Summary 4.2 Gave Acceptable Statement OR Provided Names 0 4.3 Staffing and Personnel Calculation A. Hours Recommended: 268 Proposed: 268 * B. Work Hours and Pay Calculated Correctly 0 C. Meets Minimum Wage Requirement * (2025 Ohio Minimum Wage Rate = \$7.25 or \$10.70 Per Hour) Start-Up Costs Calculation 44 A. Adequate and Accurate Personnel Costs 0 B. Adequate and Accurate Site Preparation Costs 0 C. Adequate and Accurate Rental Payments 0 D. Total Required: \$22,526.56 On Deposit (Form 3.4): \$ 24,125,94 Deputy Registrar Contract 4.5 A. Filled Out Completely and Properly 0 B. Signed and Properly Notarized 0

OPERATIONAL EVALUATION POINTS (Max. 40 Points)

NOTE: Score indicated "*" may lead to disqualification OR contract contingency. Score "0" may lead to contract contingency.

Comments:

Evaluators' signatures Printed names Date Michael Farroll Which Facult 2126125 (1) (2)

Operational Evaluation (2025)

3.0 PERSONAL CHECKLIST

Proposer's Full Legal Name Elizabeth Anne Wright

Proposer Number (BMV use only)

INSTRUCTIONS: You must submit one original of this form and all documents listed on this form as appropriate based on your status as a proposer (individual, county auditor, clerk of courts or nonprofit corporation). Even if you are submitting more than one proposal, only one original of these forms are required. Please submit via email in accordance with the RFP instructions.

INDIVIDUAL	\checkmark	BMV	COUNTY AUDITOR OR CLERK OF COURTS	√	BMV	NONPROFIT CORPORATION	\checkmark	BMV
Form 3.0	1		Form 3.0			Form 3.0		
Personal Checklist (this form)	•		Personal Checklist (this form)			Personal Checklist (this form)		
Form 3.1 Personal Questionnaire	1		Form 3.1 Personal Questionnaire			Form 3.1 Personal Questionnaire		
Form 3.2			Forms 3.2			Forms 3.2		
Business and Employment Experience	<	6a - 1	Business and Employment Experience			Business and Employment Experience		
Form 3.3	1		Form 3.3			Form 3.3		
Customer Service	V		Customer Service			Customer Service		
Experience			Experience		0	Experience		
Form 3.4 Start-Up Cost Funds on Deposit	✓	5	N/A	x	1	Form 3.4 Start-Up Cost Funds on Deposit		
Form 3.5 Political Contributions Report	1		N/A	x	1	Form 3.5 Political Contributions Report Nonprofit Corporation		
N/A	x	1	N/A	x	1	Form 3.5 Political Contributions Report Chief Executive Officer		
Form 3.6 Comprehensive Personnel Policy Agreement	1		Form 3.6 Comprehensive Personnel Policy Agreement		13	Form 3.6 Comprehensive Personnel Policy Agreement		
Form 3.7 Security Plan Agreement	<		Form 3.7 Security Plan Agreement			Form 3.7 Security Plan Agreement		
Form 3.8 Facility Maintenance Plan Agreement	✓		Form 3.8 Facility Maintenance Plan Agreement		2. 1	Form 3.8 Facility Maintenance Plan Agreement		
Form 3.9 Involved and Invested in Your Business	1	4	Form 3.9 Involved and Invested in Your Business		2	Form 3.9 Involved and Invested in Your Business		
Form 3.10(A) Affidavit of Individual	>		Form 3.10(B) Affidavit of Auditor or Clerk of Courts			Form 3.10(C) Affidavit of Nonprofit Corporation		
2025 Credit Report	~		N/A	x	1	2025 Certificate of Good Standing		
2025 Local Law	1		2025 Local Law			Articles of Incorporation		
Enforcement Report	۷		Enforcement Report			Anices of incorporation		
2025 WebCheck Receipt	1		2025 WebCheck Bessint			N/A	х	1
WebCheck Receipt Pre-approval Statement		55. Y	WebCheck Receipt Current Bond with BMV added as			Pre-approval Statement		
for \$25,000 Bond	\checkmark		Additional Insured			for \$25,000 Bond		
INDIVIDUAL			COUNTY AUDITOR OR CLERK OF COURTS			NONPROFIT CORPORATION		

Form 3.0, Personal Checklist (2025)

3.1 PERSONAL QUESTIONNAIRE

1. List all location numbers for which the applicant intends to submit a proposal (limit six locations). Check the box underneath if proposing the location as a second site in addition to a current agency:

	25-B				
2.	Full legal name of pr	oposer Elizabe	eth Anne Wright		
			Ohio	Zip code 430)15
4	County of residence	(nonprofit corporat	tion county of operation))elaware	
			_ _{State} Ohio	Zip code 4301	5
9.	Are you proposing as	the owner of a mi	nority business enterprise (1	

- 10. Proposer is (check one and follow instructions):
 - An **individual person**. These forms are designed to be self-explanatory for Proposers proposing as individual persons. Answer all questions as they apply to you personally. If a question does not apply to you, enter "N/A" or "Not applicable;

_____ The Clerk of Courts of _____ County;

- The **County Auditor** of ______ County. Answer all questions as they apply to you and your position as Clerk of Courts or County Auditor. If a question does not apply to you or your position, enter "N/A" or "Not applicable;
- A **nonprofit corporation (NPC)**. An officer or an authorized agent should answer all questions and sign all documents on behalf of the NPC. The answers must refer to the NPC itself and not to the individual officers, agents, or employees of the NPC, unless otherwise specified. Many questions are not applicable to nonprofit corporations. To assist your responses, we have marked those questions "NPC N/A" meaning we believe the marked question is not applicable to most nonprofit corporations. Please answer all other questions unless clearly inapplicable.

Form 3.1, Personal Questionnaire, Page 1 of 6 (2025)

11. A. Are you currently serving in elective public office, other than Clerk of Courts or County Auditor, either by election or appointment (includes precinct committee person)? (NPC N/A)

	Yes	No 🖌
B. If YES, in what elective office are you serving?		
C. If YES, date that you plan to leave this office?		
12. A. Are you currently running for any elective public office. (including precinct committee person)? (NPC N/A)	Yes	No_
B. If YES, what office?		,
13. A. Are you currently a deputy registrar?	Yes 🖌	No
B. If YES, on what date does your contract expire? June 28, 2025		
C. If YES, have you served as a deputy registrar continuously since January 1, 1992?		Yes
14. A. Is your spouse currently a deputy registrar? (NPC N/A)	Yes	No_
B. If YES, on what date does your spouse's contract expire?		

For the following three questions, **extended family** includes your spouse, parent, brother, sister, son, daughter, father-in-law, mother-in-law, brother-in-law, sister-in-law, son-in-law, or daughter-in-law:

15. A. Does any member of your extended family currently hold a deputy registrar contract? (NPC N/A)

Yes No V

B. If YES, list their name, relationship to you, whether you share the same household, and date their contract expires here:

Name	Relationship	Same Household		Contract Expires
		Yes	No	

16. A. To the best of your knowledge, will any member of your extended family submit a proposal in response to this RFP? (NPC N/A)

Yes ____ No

Form 3.1, Personal Questionnaire, Page 2 of 6 (2025)

B. If YES, list their name, relationship to you, and whether you share the same household:

Relationship	Same Household			
20 - 10 20 - 10	Yes	No		
	Relationship	YesYESY		

 A. Is any member of your extended family employed by any subdivision of the Ohio Department of Public Safety? (NPC N/A)

Yes _____ No ____

B. If YES, list their name, relationship to you, and the date they became so employed:

	Name	e Relationship	Relationship		
				5. 5. 1.	
18.		ve you completed the Political Contributions Report, Form 3. PC must submit one for NPC itself and one for its C.E.O.)		Yes	✓
	B. If '	NO," are you applying as a Clerk of Courts or County Audito	or? No _	Yes	
19.	A. Are	e you an employee of the State of Ohio? (NPC N/A)	Yes _	No	✓
	B. If	'YES," will you resign, if appointed?	No _	Yes	is
	Are yo (NPC 1	ou an insurance company agent, writing automobile insurance? N/A)		No	1

21. Has Proposer (including NPC and proposed office manager) been convicted within the past ten years of a crime punishable by death or imprisonment in excess of one year (felony), or any crime involving dishonesty or false statement?

Yes No V

22. As of the date of this certification does Proposer owe any overdue taxes, unemployment compensation contributions, social security payments, or workers' compensation premiums either to the State of Ohio or any political subdivision thereof, or to the federal government, or any other state or locality within the United States?

Yes ____ No

Form 3.1, Personal Questionnaire, Page 3 of 6 (2025)

- 23. Is Proposer willing and able, if appointed, to maintain during the entire term of your contract a policy of business liability property damage, and theft insurance satisfactory to the Registrar and hold the Department of Public Safety, the Director of Public Safety, the Bureau of Motor Vehicles, and the Registrar of Motor Vehicles harmless upon claims for damages in accordance with Ohio Revised Code 4503.03(C)? (County Auditor/Clerk of Courts N/A)
 - No _____ Yes _ ✓___ No _____ Yes _ ✓___
- 25. Please provide the following information regarding your education. If applying as a NPC, please provide educational information for the individual who will manage the license agency business.

24. Is Proposer bondable as outlined in Ohio Administrative Code

4501:1-6-01(B)?

High school diploma?	No	Yes_							
High school name St. Francis DeSales High School									
City Columbus State	Ohio	Zip_43224							
College name Eastern Gateway Community College									
	Ohio	Zip_43952_							
Major Business Management	Degree awarded								
College name Columbus State Community College									
City Columbus State	Ohio	_{Zip} 43215							
Major Hospitality Managment		d Science, Summa Cum Laude							

26. Computer experience. Does Proposer have any training or experience working with or using computers? (Incumbent deputy registrars may take credit for operating BMV computers. For nonprofit corporations, this question should be answered for computer systems operated or used in the nonprofit corporation's activities.)

No _____ Yes ____

Form 3.1, Personal Questionnaire, Page 4 of 6 (2025)

If "YES" please explain all computer experience in detail.

BASS - vehicle registrations, licensing transactions, search routines, voids, overrides, reports, and deposits

E-mail- for communications

Word - create and edit document

Excell- spreadsheets for payroll

Power Point - Educational and training slide shows

Internet usage - information look up such as title issuance and birth certificate replacement

27. Please provide the requested information for three persons we can contact by telephone during daytime business hours and who will serve as a character reference for you. Do not list relatives, political contacts, or employees of the Department of Public Safety (including BMV). If we are unable to contact at least one person or that person is unable to serve as a character reference, you may be evaluated unfavorably. Nonprofit corporations should list references who are familiar with the nonprofit corporation's activities.

List any special instructions for contacting this person during business hours:

Form 3.1, Personal Questionnaire, Page 5 of 6 (2025)

28. Employment, management, supervisory, and business experience. Each Proposer's experience is one of the most important factors to be considered in the award of deputy registrar contracts. For the purposes of this RFP, experience gained prior to the year 1990 will not be evaluated or considered. Please provide a professional resume, in chronological order (no earlier than 1990), the positions you have held. If the position you held in 1990 was one you started before 1990, you may list that position and the date you actually started on your submitted resume. If you did not hold any position in 1990, please begin with the first position you held after 1990. If applying as a NPC, please provide a description of the fundraising, program, and charitable functions of the nonprofit corporation.

FORM 3.2(A) BUSINESS OWNERSHIP EXPERIENCE

Instructions. Please fill out one of these forms 3.2(A) for each business you have owned. Do not use this form 3.2(A) for management, supervisory, or employee experience. If you have owned more than one business, submit a separate for 3.2(A) for each business owned. *Please make additional copies of this form as necessary*.

Proposer's name Eliz	abeth Anne Wri	ight	Compan	y name	Elizabeth A	Wright, Deputy	y Registrar
Company address 11	2 Dillmont Dr				olumbus		
State Ohio	Zip	43235	_ Telephon	_e (614)	436-638	1
Type of business (dep	outy registrar, retail	grocery, etc.) Deputy R	egistrar			
Company's products a	and/or services Lice	ensing perso	ns to operat	te motor	[.] vehicles	, the regis	stration
of motor vehicles,							
BUSINESS OWNER	- Form of ownersh	nip (sole prop	rietor, partne	r, etc.): <u></u>	sole prop	orietor	
1. Federal Tax ID							
2. Percentage of b	ousiness you owned	l:100	%	Hours	s worked v	weekly	20
	ated this business:		6 year	2008 _T	o: month	6y	ear 2025
4. Is/was this busi	ness profitable?				No	Yes	s_ √
5. Is/was this busi	ness your primary	source of inco	ome and supp	port?	No	Yes	s_ 🗸
6. Do/did you dire	ectly hire, evaluate,	, train, and dis	cipline empl	oyees?		Yes	_
7. Do/did you dire	ectly manage emplo	oyees on a dat	ly basis?		No	Yes	s_ √ _
If you answere	d yes to question n	umber 6, how	many emplo	oyees do/	/did you n	nanage?	15
	developed a compr					Yes	1
List at least one perso	on, not a relative of	f yours, who	can verify th	is experi	ence. If v	we cannot	contact at
					()	



Instructions. Please fill out one of these forms 3.2(B) for each separate management or supervisory job you have held. Do not use this form 3.2(B) for business ownership or regular employee positions. Use a separate form 3.2(B) for each management or supervisory position that you have held. *Please make additional copies of this form as necessary*.

Proposer's name Elizabeth Anne Wright			Company na	me Ohio De	pt of Agin	g
Company address 50 W Broad	St		Cit	y Columbus		
State Ohio	Zip	43215	Telephone (614)	466-550)
Type of business (deputy registra	ır, retail	grocery, etc.)	Administration	of programs	for seniors	in Ohio
Management/supervisory duties	Admir	nister labor o	contract for Ag	gency. Direct	work,	
evaluate performance, train	staff, a	pprove leav	e and adminis	ster discipline	9.	
MANAGER OR SUPERVISOR	- Job tit	_{le:} Labor Re	lations Admin	istrator		
1. Title of position Labor F	Relation	is Administra	ator	Hours worked	d weekly?	40
2. Dates this position was he	ld: From	n: month 1	_ year _ 2001	_To: month _	11 year	2002
3. Do/did you directly hire, e	valuate,	train, and disc	ipline employee	es? No	Yes	\checkmark
4. Do/did you directly manag	e/superv	vise employees	s on a daily basi	s? No	Yes	\checkmark
If you answered yes to que	estion nu	umber 4, how 1	many employee	s do/did you n	nanage?	2
5. Have you ever developed a	a compre	ehensive busin	less plan?	No 🗾	Yes	

List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)

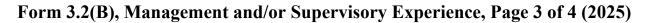


Instructions. Please fill out one of these forms 3.2(B) for each separate management or supervisory job you have held. Do not use this form 3.2(B) for business ownership or regular employee positions. Use a separate form 3.2(B) for each management or supervisory position that you have held. *Please make additional copies of this form as necessary*.

Proposer's name Elizabeth An	ght	Company nar	me Ohio De	ept of Agin	g		
Company address 50 W Broad	l St		City Columbus				
State Ohio		43215	_ Telephone (614)	466-550	0	
Type of business (deputy registr	ar, retail	grocery, etc.)	Administration	of programs	for seniors	in Ohio	
Management/supervisory duties				nce,			
train staff, approve leave ar	id adm	inister discip	oline.				
MANAGER OR SUPERVISOR	Job ti	_{tle:} Facilities	Manager				
1. Title of position Manag	ement	Analyst Sup	ervisor 1	Hours worke	d weekly?	40	
2. Dates this position was he	ld: Fron	m: month 1 ⁻	1 year 2002	To: month _	2 year	2003	
3. Do/did you directly hire, e	valuate,	, train, and dis	cipline employee	s? No	Yes	✓	
4. Do/did you directly manag	ge/super	vise employee	es on a daily basis	s? No	Yes	\checkmark	
If you answered yes to qu	estion n	umber 4, how	many employees	do/did you n	nanage?	2	
5. Have you ever developed	a compr	ehensive busin	ness plan?	No 🗾 🖌	Yes		
List at least one newson not a ne	lative of	f	an manifer this are	nomianaa Ifr	we connet o	antaat at	

List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)



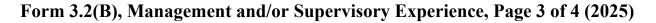


Instructions. Please fill out one of these forms 3.2(B) for each separate management or supervisory job you have held. Do not use this form 3.2(B) for business ownership or regular employee positions. Use a separate form 3.2(B) for each management or supervisory position that you have held. *Please make additional copies of this form as necessary*.

Proposer's name Elizabeth An	ne Wrig	ht	_Company na	me Westervi	lle License	Agency
Company address 17 Cherri Pa	ark Sq		Cit	y Westerville	e	
State Ohio	Zip	43081	Telephone (614)	895-025	3
Type of business (deputy registrar, retail grocery, etc.) Deputy Registrar						
Management/supervisory duties	Scheo	lule employe	ees, monitor	customer se	ervice, trai	n staff,
prepare daily reports, author	rize void	ls, conduct i	nterview, imp	ose disciplir	ne	
MANAGER OR SUPERVISOR	- Job title	e: Office Mar	nager			
1. Title of position Office N	lanager			Hours worked	d weekly?	40
2. Dates this position was he	ld: From:	month 8	year 2007	To: month	6 year	2008
3. Do/did you directly hire, e	valuate, t	rain, and disci	pline employee	es? No	Yes	\checkmark
4. Do/did you directly manag	e/supervi	ise employees	on a daily basi	s? No	Yes	\checkmark
If you answered yes to que	estion nur	nber 4, how m	any employees	s do/did you n	nanage?	12
5. Have you ever developed a	a comprel	hensive busine	ss plan?	No 🗾	Yes	

List at least one person, not a relative of yours, who can verify this experience. If we cannot contact at least one person to verify this experience, you will not receive any credit for it. (If you are a deputy registrar or deputy registrar employee, you may list BMV employees to verify that experience.)





Instructions. Please fill out one of these forms 3.2(B) for each separate management or supervisory job you have held. Do not use this form 3.2(B) for business ownership or regular employee positions. Use a separate form 3.2(B) for each management or supervisory position that you have held. *Please make additional copies of this form as necessary*.

Proposer's name Elizabe	th Anne Wright	Company nan	ne Ohio Dep	t of Aging	3
Company address 50 W E	3road St	City	Columbus		
State Ohio	Zip 43215	Telephone (614)	466-5500)
Type of business (deputy r	egistrar, retail grocery,	etc.) Administration	of programs fo	or seniors	in Ohio
Management/supervisory c	luties Direct work,	evaluate perforama	ance,		
train staff, approve lea	ve and administer d	iscipline for Human	Resources (Office	
MANAGER OR SUPERV	ISOR - Job title: Pers	onnel Officer 3			
1. Title of position Pe	ersonnel Officer]	Hours worked	weekly?	40
2. Dates this position v	vas held: From: month	<u>11</u> year <u>1997</u>	To: month	3 _{year}	1999
3. Do/did you directly	hire, evaluate, train, and	d discipline employees	s? No	Yes	✓
4. Do/did you directly	manage/supervise empl	oyees on a daily basis	? No	Yes	\checkmark
If you answered yes	to question number 4,	how many employees	do/did you ma	nage?	2
5. Have you ever devel	oped a comprehensive	business plan?	No 🖌	Yes	
List at least one person, no least one person to verify registrar or deputy registra	this experience, you w	vill not receive any cr	edit for it. (If	you are a	
			(

Form 3.2(B), Management and/or Supervisory Experience, Page 3 of 4 (2025)

3.3 CUSTOMER SERVICE EXPERIENCE

Instructions. Please give us a list of ideas you have to improve customer service at your deputy registrar agency. You will only receive full credit if you demonstrate sufficient customer service awareness.

A. This is a list of ideas I have to improve customer service at my deputy registrar agency if I am awarded a contract (Please be specific) and/or this is an example of something I have done as part of my job or business to improve services for my customers (Please be specific):

I continuously look for ways to improve customer service and efficiency at my deputy registrar agency. Some of the things I have implemented are:

I was the first deputy to utilize technology for the check in system. I encourage all customers to utilize the "Get In Line- On Line" feature on the BMV website for easiest queuing.

I still have a real person answer the agency telephone. We do not use an answering service. We answer the phone and answer people's questions. We answer the phone within five rings and don't make people go through a phone tree of options to talk to a human being.

I prioritize hiring bi-lingual employees. Customers are served best when they can communicate in their language.

I provide vehicle registrations and support to 33 auto dealerships. I have an auto dealer only telephone line and a dedicated employee to provide dealer services.

Form 3.3, Customer Service Experience (2025)

3.5 POLITICAL CONTRIBUTIONS REPORT

Instructions

Instructions You must report on the following page whether you and your immediate family together gave more than \$100.00 to any political party or to certain individual candidates during any one of the last three calendar years and so far this year.

"Immediate family" means you, a spouse residing with you, and any dependent children. You must add together all contributions you, your spouse, and your dependent children made to each separate party or each separate candidate during each calendar year.

"Political party" means each separate political party and includes any political action committee (PAC) and any "continuing association" which are connected to that political party. "Political party" includes all levels of that party, federal, state, county, and local.

"Candidate" includes both the candidate and any of that candidate's campaign committees. You must report only for candidates for the following offices: Ohio governor, attorney general, secretary of state, treasurer of state, auditor of state, state senator or state representative. You are not required to report any contributions to federal, county, local, or judicial candidates.

"More than \$100.00" means any amount exceeding \$100.00, starting with \$100.01. A contribution of exactly \$100.00 or less is acceptable. Contributions include the value of any "in-kind" contributions.

County Auditors and Clerks of Court are exempt from this requirement and need not file this Report of Political Contributions.

Nonprofit Corporations must submit one report for the nonprofit corporation itself and one report for the chief executive officer (C.E.O.) who has, or will have, primary responsibility for the nonprofit corporation's operation of the deputy registrar agency. There is only one copy of this report in this package. Nonprofit corporations must make a second copy and submit one copy for the nonprofit corporation itself and one for the C.E.O. who will be responsible for the operation of the deputy registrar agency.

Name: Elizabeth Anne Wright

Title (if officer of nonprofit corporation):

(A nonprofit corporation must submit two separate reports: one for the nonprofit corporation itself, and one for its chief executive officer)

Did you and your immediate family together give more than \$100.00 to any of the following during any one of the years listed? You must place a check mark "I in the appropriate box, "yes" or "no" for each category and year separately.

RECIPIENT		DEC 31 22		DEC 31 23	JAN 1 - 20	DEC 31 24	202 To D	
	Yes	No	Yes	No	Yes	No	Yes	No
Democratic Party including PACs and Associations		1		1		✓		1
Republican Party including PACs and Associations		1		1		√		-
Any other Party including PACs and Associations		1		1		1		1
Governor, Candidate and Committee		1		1		1		1
Attorney General, Candidate and Committee		1		1		1		1
Secretary of State, Candidate and Committee		1		1		1		1
Treasurer of State, Candidate and Committee		1		1		1		1
Auditor of State, Candidate and Committee	Ĵ.	1		1		1		1
State Senator, Candidate and Committee		~		✓		\checkmark		1
State Representative, Candidate and Committee		1		1		1	l.	1

Form 3.5, Political Contributions Report (2025)

3.6 PERSONNEL POLICY

A comprehensive personnel policy must be readily available and presented upon request. Items needing covered within the agency's comprehensive personnel policy are listed below.

Do you agree to provide a comprehensive personnel policy, if requested, that covers the listed items?

No____Yes_

COMPREHENSIVE PERSONNEL POLICY MUST INCLUDE PROVISIONS FOR:

HIRING EMPLOYEES WITH DEPUTY REGISTRAR AGENCY EXPERIENCE EQUAL EMPLOYMENT OPPORTUNITY EMPLOYEE TRAINING BY THE DEPUTY REGISTRAR PARTICIPATION IN BMV PROVIDED TRAINING DOCUMENTED PERIODIC EMPLOYEE PERFORMANCE EVALUATIONS (ANNUAL AT A MINIMUM) LIST OF GROUNDS FOR DISCIPLINE OR DISMISSAL PROGRESSIVE DISCIPLINARY ACTION DRESS CODE WITH LISTS OF ACCEPTABLE AND UNACCEPTABLE ATTIRE POLICY FOR MAINTAINING PROFESSIONAL APPEARANCE FRINGE BENEFITS

3.7 SECURITY PLAN SUMMARY

If you are awarded a contract, you will be required to adopt a security plan to assure that agency employees, patrons, other citizens, equipment, and consigned inventory will be protected from harm (your plan should detail how you intend to address the items listed below).

If you are awarded a contract, do you agree to provide all of the following?



ELECTRONIC ALARM SYSTEM
ALARM SYSTEM MONITORED 24 HOURS, OFF-SITE
ALARM SYSTEM REPORTS OFF-SITE IF WIRES ARE CUT OR TAMPERED
ADEQUATE ALARM MONITORED PANIC/HOLD BUTTONS
MOTION DETECTORS CONNECTED TO ALARM SYSTEM
ALARM MONITORED DOOR CONTACT ON ALL EXTERIOR DOORS
ALARM MONITORED CONTACTS ON ALL EXTERIOR WINDOWS
VIDEO RECORDING CAMERA SURVEILLANCE SYSTEM
A SAFE OR SECURE LOCKING CABINET
A SECURED STORAGE ROOM WITH ALARM MONITORED CONTACTS ON DOOR(S) AND
WINDOW(S)
A CROSS CUT SHREDDER
SECURELY LOCK ALL DOORS AND WINDOWS WHEN OUTSIDE BUSINESS HOURS
SMOKE, FIRED, AND CARBON MONOXIDE DETECTION DEVICES
INTERIOR/EXTERIOR MOTION ACTIVATED SECURITY LIGHTS
SMOKE, FIRED, AND CARBON MONOXIDE DETECTION DEVICES

Note: For Deputy Provided Sites, the deputy registrar shall install and maintain an approved alarm system. At BMV Controlled Sites, either the BMV or the deputy registrar will install an approved alarm system, which will be maintained by the deputy registrar.

3.8 FACILITY MAINTENANCE PLAN SUMMARY

If you are awarded a contract you will be required to adopt a facility maintenance plan, including provisions for maintaining the deputy registrar agency premises. Your plan should detail how you intend to address the items listed below.

If you are awarded a contract, do you agree to be responsible for the following either on your own, through your lease or sublease, or by separate contract:

No Yes

OUTDOOR BUILDING MAINTENANCE
KEEP OUTDOOR AREA FREE OF TRASH AND DEBRIS
PROVISION TO ASSURE PROMP SNOW AND ICE REMOVAL
CLEANING INSIDE OF AGENCY INCLUDING EQUIPMENT
PROVISION FOR INSIDE/OUTSIDE MAINTENANCE
PROVISION FOR PROFESSIONAL CARPET/FLOOR CLEANING (MIN. OF ONCE A YEAR)
PROVISION FOR REPAINTING AND/OR COSMETIC UPDATES

3.9 INVOLVED AND INVESTED IN YOUR BUSINESS

Instructions: Answer all of the following questions to the best of your ability. Please be concise and attempt to limit each answer to seventy-five (75) words or less. Include attachment(s) if more space is needed to answer any of the questions.

1. How do you plan to manage, be responsible, and be accountable for this business at all times?

I am personally involved with daily operations. I monitor all bank transactions. I monitor employees to ensure correct procedures and policies are being followed. I quickly address any incorrect processes. I hire good people and train them to be excellent employees. I know how to do every transaction the agency performs. I know how to trouble shoot all BMV equipment (e.g., computers, monitors, PIN pads, POD printers, signature pads, Qflow kiosks).

2. How will you ensure that all laws, rules, guidelines and procedures are followed, at all times, specifically with regard to issuing and renewing driver's licenses, identification cards, and vehicle registrations?

I train employees on proper procedures and educate them about the basis of those procedures. I continually teach my clerks how to find the information in the Deputy Registrar Manual. When I answer questions from my clerks, I refer them to the proper document (such as the Compliant Acceptable Documents List) so they can better learn the subject. I address when there are issues with voids and reversals to see if it was a clerk error or customer driven. If clerk error, we discuss how it should have been done correctly. Every driver's license transaction that is processed is reviewed before the picture is taken to ensure it is correct and all documents are scanned in before the customer leaves.

3. What measures will you put in place to detect, deter, and prevent fraud?

For Compliant licenses, all documents are reviewed up to four times. First, the receptionist looks at the documents for veracity, then the clerk processing the transaction reviews them, next a manager signs off on the BMV 5745, then the camera person reviews the transaction in BASS. We have black lights and magnifying glasses to detect fraudulent documents, I keep close contact with my assigned BMV investigator to keep abreast of trends in our area. I watch for suspicious people and acts and train my staff to listen to customers as well as how to ask questions to detect possible fraud. The BMV routinely issues new and/or revised policy and procedure changes through email broadcasts to the deputy registrars.

4. The Bureau of Motor Vehicles routinely issues new and/or revised policy and procedural changes through email broadcasts to the deputy registrars. How will you ensure that policies and procedures are communicated to the staff and followed on a daily basis?

I print off the broadcasts as they are issued. We have each clerk sign the broadcast to ensure that they have read it. As needed, I provide specific instructions about the process clerks must follow to be in compliance with the broadcast.

5. How will you demonstrate good leadership to your employees?

I lead by example. I know how to do everything in my agency and train my staff to be experts in their job. I expect my clerks to be kind, efficient, and knowledgeable. I address situations promptly so the mistakes are not repeated.

6. How will you maintain a high level of professionalism each day in this business?

I continually monitor the atmosphere of the office. I listen to customer interactions and provide support when warranted or completely take over helping a customer if the situation is more complex.

7. How do you intend to recruit and retain high quality employees?

I use varied recruiting methods such as job sites, referrals, and postings. I treat my employees with respect and value their contribution to the agency. I will continue to have flexible scheduling while maintaining sufficient staffing levels. I will train employees and offer improvement opportunities such as paying for notary commissions.

8. How will you provide a safe, clean and friendly place to do business?

I have an assigned cleaning schedule that must be performed daily. I will continuously monitor the site for safety hazards. I will follow all requirements for fire safety. I make sure the security system is functioning properly with panic buttons at each station. I have disinfecting wipes and spray to clean counters, pens, and surfaces.

9. How would you deal with an irate customer?

Each irate customer is unique. I try to determine what exactly is making the person frustrated. If it is something I can fix, I fix it. If I cannot fix it, I direct them to the appropriate options to solve the problem or the correct channel to convey their complaint. If the customer is stressed and needs to vent, I empathize. I find most people want to be treated fairly and feel like their concerns are being heard. If a customer becomes irate with my clerk, I remover the clerk from the situation and take the customer aside to see if I can resolve the conflict.

10. What training or advice do you, or will you, give to your employees for dealing with irate customers?

The first thing I teach my clerks is to not take anything personally. The process is complex and frustrating (especially with the Compliant License). I teach my employees to stay calm and not to escalate the situation. If the situation is escalating, a manager will step in and relieve the clerk. Some situations we can fix, some we cannot, but we always be kind and provide the best information we have.

11. How will you meet the expectations of the Bureau of Motor Vehicles?

I work closely with my Field Rep, the Field Services Office and both License Control and Deputy Services help desks. I let the BMV know of any situation so they are not blindsided. I understand the policies and procedures as outlined in the manual, emails and broadcasts to execute them accordingly. I volunteer to be a pilot agency for all new technologies that are tested.

12. Why should the Bureau of Motor Vehicles consider you for a deputy registrar license agency contract?

I am a great Deputy Registrar. My agency has over 200 five star reviews on Google with a 3.9 average rating. I have a great staff that is kind, knowledgeable, and efficient. I work well with BMV staff and have been chosen to pilot new technologies. I invest in my business and my people. I train my employees to spot and stop fraud. I utilize technology to improve customer service. I continuously look for ways to improve service and wait time, including adding a receptionist desk to check people's documents before they get to the counter to avoid long waits for people needing more documents. I am a board member of Ohio Deputy Registrar Association, and serve as secretary and chairman of the Technology Committee. I represent the BMV well.

3.10(A) AFFIDAVIT OF INDIVIDUAL

(Not to be used by County Auditors, Clerks of Courts or Nonprofit Corporations)

County of Franklin

State of Ohio

I, Clizabuth A. Wright , being first duly sworn, depose and say that:

- I am submitting my proposal for appointment as deputy registrar in my own individual capacity, and not as an agent, representative, partner, or business associate of any kind whatsoever of any other person or persons;
- If appointed, I will serve as a deputy registrar in my own individual capacity, and will not act as an agent, representative, partner, or business associate of any kind whatsoever of any other person or persons;
- If appointed as deputy registrar, I will not assign my deputy registrar contract, in whole or in part, nor any of my deputy registrar's responsibilities to any other person or persons without the advance written consent of the Registrar;
- 4) If appointed as a deputy registrar, I will fully comply with all requirements set forth by the Registrar. I will not serve as an office manager of any deputy registrar agency other than my own; nor will I permit any other deputy registrar, the spouse of any deputy registrar, or the parent, child, brother, or sister of any deputy registrar living in the same household as the deputy registrar to operate my deputy registrar agency, directly or indirectly. I understand that I may hire the spouse, parent, child, brother, or sister of any deputy registrar as an employee, provided that I maintain control of my deputy registrar agency;
- 5) To the best of my knowledge and belief, I am fully qualified to serve as a deputy registrar, and there is no provision of the Ohio Revised Code or the Ohio Administrative Code which would make me ineligible to serve as a deputy registrar; and,
- 6) I have caused to be prepared, have read, and take full responsibility for, all forms and documents submitted with this proposal. All information is true, accurate, and complete to the best of my knowledge and belief. This affidavit is submitted by me for the purpose of obtaining a deputy registrar contract.

Signature of proposer: Elizabuth A. Wright
Printed/typed name of proposer: Elizabeth & Wright
Sworn to and subsoribed in my presence by the above named Elizabeth A. Wright
on this 3 day of Feb
MARKUS MARKUS
Notary Rublic Section
Printedname of Notary Public: Karen L. Markusic
My commission expires: 10 30 28
Form 3 10(A) Affidavit of Individual (2025)

4.0 OPERATIONAL CHECKLIST

Proposer's Full Legal Name	Elizabeth Anne Wright
Location Number 25-B	
Proposer Number (<i>BMV use</i>	only)

<u>INSTRUCTIONS</u>: You must submit one original of this form and all documents listed on this form **FOR EACH SITE YOU ARE PROPOSING**.

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4.1 APPOINTMENT OF AGENCY MANAGERS

Elizabeth Anne Wright Proposer's name:

Location number: 25-B

(A) DEPUTY REGISTRAR: As deputy registrar, I agree to work in the agency at least 20 hours per week during the hours the agency is open to the public for business throughout the entire term of the contract. I understand that the minimum requirement for deputy registrars is twenty (20) hours per week during the hours the agency is open for business. This twenty-hour requirement does not apply to County Auditors/Clerks of Courts, nonprofit corps., or deputy registrars operating multiple locations (assessed as received).

(B) OFFICE MANAGER: I understand and agree that I must appoint either myself or another reliable person to serve as the office manager for the agency, and that the office manager must be scheduled to work at the agency at least thirty-six (36) hours per week during the hours the agency is open to the public for business. It is my intention to:

Appoint myself as the office manager and work at least thirty-six hours per week during the hours the agency is open to the public for business.



Appoint another reliable person to serve as the office manager to work at least thirtysix hours per week during the hours the agency is open to the public for business.

- (C) ASSISTANT OFFICE MANAGER: I understand and agree that I must appoint a reliable person to be responsible for the management of the agency in the absence of myself and the agency office manager during the hours the agency is open to the public for business.
- (D) OTHER EMPLOYEES: I agree to maintain an accurate and current roster of my office manager, assistant office manager, and all other employees and their work schedules, as well as my own work schedule, on file and available for inspection by BMV employees at all times. I also agree to notify the BMV in writing immediately of any changes in the appointment of the office manager or assistant office manager, and to keep the employee roster complete and current.

lizabuth A. Wright

Date: 2 2 2025

Deputy registrar (proposer) signature

Form 4.1, Appointment of Agency Managers (2025)

4.2 EXPERIENCED EMPLOYEES SUMMARY

Elizabeth Anne Wright Proposer's name:

25-B Location number:

(A) HIRING EXPERIENCED EMPLOYEES. I certify that if I am appointed as a deputy registrar under contract with the Registrar of Motor Vehicles, I will make every good faith effort to hire and retain qualified employees who have relevant experience working in a deputy registrar agency. I agree to make bona fide offers of employment at comparable wages and under comparable conditions to their most recent deputy registrar employment experience.

(B) CHECK WHICHEVER APPLIES:

I HAVE NOT BEEN A DEPUTY REGISTRAR OR DEPUTY REGISTRAR EMPLOYEE. I have not yet identified any prospective employees who have relevant deputy registrar experience. However, if awarded a contract, I will make every reasonable effort to identify and hire, if possible, qualified employees who have relevant experience working in a deputy registrar agency. Please do not contact any deputy registrar employees until after you have been awarded a contract.



I AM OR HAVE BEEN A DEPUTY REGISTRAR OR DEPUTY REGISTRAR EMPLOYEE. I have identified the following persons to whom I will make a bona fide offer of employment at comparable wages and under comparable conditions to their present employment. (A deputy registrar or a proposer who has deputy

(C) I understand that failure to hire properly qualified and experienced deputy registrar employees is grounds to withhold or terminate my deputy registrar contract.

Date: 2 2 2025 Deputy registrar (proposer) signature

Form 4.2, Experienced Employees Summary (2025)

4.3 STAFFING AND PERSONNEL CALCULATION

Proposer's name: Elizabeth Anne Wright

Location number: 25-B

Instructions. Use this form to project the number of hours the deputy registrar, office manager, assistant office manager, and all other experienced (if known) and/or new hire employees will work, the projected hourly wages paid, and the weekly and monthly payroll costs.

The deputy registrar shall be regularly scheduled and on duty at the license agency at least twenty (20) hours per week, during regular business hours. This twenty-hour requirement does not apply to nonprofit corps., county auditors/clerks of court, or deputy registrars operating multiple locations (assessed as received). The deputy registrar shall appoint a full-time office manager, who shall be either the deputy registrar or a full-time employee with responsibility for management of the agency. The office manager shall be regularly scheduled, and shall work at least thirty-six (36) hours per week during regular business hours. The deputy registrar shall also designate an assistant office manager who shall supervise the agency in the absence of the deputy registrar and the full-time office manager.

The projected total weekly work hours for the deputy registrar and all employees should equal or exceed the minimum staffing recommended for the Class Size Agency as prescribed in the Agency Specifications.

In accordance with the standards established by the Unites States Department of Labor, Wage and Hour Division; Ohio Constitution; and Ohio Department of Commerce; all license agency employees must be paid at least the current minimum wage rate of \$7.25 per hour by businesses with gross receipts of less than \$394,000 per year and \$10.70 per hour by businesses with gross receipts of \$394,000 or more per year.

The deputy registrar need not list any salary or wages for the deputy's own service as deputy registrar or as the office manager.

EMPLOYMENT POSITION	PROJECTED HOURS PER WEEK	PROJECTED HOURLY RATE	PROJECTED WEEKLY PAY	PROJECTED MONTHLY PAY (weekly x 4)
Deputy Registrar	20.00	N/A	N/A	N/A
Office Manager (leave blank if the Deputy Registrar is also the Office Manager)	36.00	\$ 21.00	\$ 756.00	\$ 3,024.00
Assistant Office Manager	36.00	\$ 15.00	\$ 540.00	\$ 2,160.00
Experienced Employees Total Number (combine Full-time & Part-time) =10	176.00	\$ 11.00	\$ 1,936.00	\$ 7,744.00
New Hire Employees Total Number (combine Full-time & Part-time) =0	0.00	<mark>\$ 0.00</mark>	\$ 0.00	\$ 0.00
TOTALS	268.00	N/A	\$ 3,232.00	\$ 12,928.00

Caution. For deputy registrars who also serve as the office manager, be careful not to duplicate hours worked.

Form 4.3, Staffing and Personnel	Calculation	(2025)
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4.4 START-UP COSTS CALCULATION

Proposer's name: Elizabeth Anne Wright 25-B Location number:

The purpose of this form is to assure the BMV that you are financially able to cover the costs of beginning a deputy registrar business. We need to know that you have enough financial resources to cover your personnel, site preparation, and site rental costs.

1. PERSONNEL COSTS (FOUR WEEKS)

Use Form 4.3 to calculate four (4) weeks' personnel costs for this location.

\$ 12,928.00

2. SITE PREPARATION COSTS (AMORTIZED)

A. If this is a Deputy Provided Site, calculate and enter the actual projected costs you will need to spend to prepare the building for use as a deputy registrar agency in each of the following categories:

1.	Building Modifications	\$
2.	Counter Costs	\$
3.	Other Costs	\$
4.	Total	\$

Total amortized over 60 month contract period (Divide line 4 by 60)

B. If this is a BMV Controlled Site, enter the information contained in the Agency Specifications for this location. Do not change the information from the Agency Specifications.

\$ ⁰

3. AGENCY RENTAL PAYMENTS (3 MONTHS)

- A. If this is a Deputy Provided Site, enter the actual amount you will pay to rent or lease this site.
- B If this is a BMV Controlled Site, enter the estimated rent listed in the Agency Specifications for this site. Do not change the amount listed.

One month's rent: $\$ _{3199.52} x 3 = \$ _{9,598.56}$

TOTAL START-UP COSTS

[four weeks' personnel costs, plus one month's amortized site preparation costs (2.A total amount or 2.B BMV Controlled Site amount), plus three months' rent]

\$ 22,526.56

Form 4.4, Start-up Costs Calculation (2025)

STATE OF OHIO DEPARTMENT OF PUBLIC SAFETY BUREAU OF MOTOR VEHICLES DEPUTY REGISTRAR CONTRACT – 2025

This Agreement is made by and between the Registrar of Motor Vehicles, (Registrar,herein), located at 1970 West Broad Street, Columbus, Ohio 43223-1102 andElizabeth Anne Wright, (deputy registrar, herein) whose

		Ohio (Zip)	43015	, to operate a deputy
registrar agency	, Location No. 25-B		, to be	located as follows: in the
State of Ohio, Co	ounty of Franklin			
City/Village/Tow	vnship (indicate which)	city	of	Columbus
Street address:	112 Dillmont Dr.			
(City) Columbu		, Ohio (2	Zip) 4323	5

WHEREAS, the Registrar of Motor Vehicles, pursuant to section 4503.03, section 4507.01, and other applicable sections of the Ohio Revised Code, wishes to appoint and contract the above named person as deputy registrar for the above referenced location;

WHEREAS, the above named deputy registrar wishes to accept this appointment and contract as deputy registrar;

NOW, THEREFORE, IT IS AGREED AS FOLLOWS:

- 1. The Registrar hereby appoints the above named person as a deputy registrar subject to the 2025 Deputy Registrar Contract Terms and Conditions which are incorporated herein by reference;
- 2. The above named person hereby accepts appointment as a deputy registrar subject to the 2025 Deputy Registrar Contract Terms and Conditions incorporated herein by reference;
- 3. The term of this appointment and contract shall begin on the **29th** day of **June**, **2025**, and shall end on the **29th** day of **June**, **2030**, unless otherwise terminated as provided herein;

Form 4.5, Deputy Registrar Contract (2025)

4. The deputy registrar is appointed and accepts appointment in the capacity of [state whether: "an individual," "County Auditor for (specify county)," "Clerk of Courts for (specify county)," or "a nonprofit corporation"]:

an individual

The Deputy Registrar certifies that he or she has read, understands, and hereby agrees to all of the 2025 Deputy Registrar Contract Terms and Conditions incorporated herein.

Elizabuth A. Wright	2 3 2025
Deputy Registrar signature Di	ate
STATE OF OHIO :	
COUNTY OF Franklin	
Before me, a notary public in and for said county and sta	
named Elizabuh A Wright , who	acknowledged that he or she did
sign the foregoing instrument and that the same is his or	
IN WITNESS WHEREOF I have hereunto set my hand a 2025. NOTARY PUBLIC Printed name of Notary Public: Karen L. M My commission Expires: 10/30/28 STATE OF OHIO DEPARTMENT OF PUBLIC SAFETY BUREAU OF MOTOR VEHICLES	L. MARA

BY:

REGISTRAR OF MOTOR VEHICLES

Done at Columbus, Ohio, on

Form 4.5, Deputy Registrar Contract (2025)

5.0 DEPUTY PROVIDED SITE CHECKLIST

Proposer's Full Legal Name Elizabeth Anne Wright		
Location Number 25-B		
Proposed Site Address 112 Dillmont Dr. Columbus, OH 43235		
roposer's Telephone Number (number where BMV staff can reach you) (740) 803-2116		

Proposal Number (BMV use only)

INSTRUCTIONS: You must submit one original of this form and all documents listed on this form FOR EACH LOCATION YOU ARE PROPOSING. If you fail to submit a complete set of originals FOR EACH LOCATION, you will not be evaluated for those locations.

<u>ATTENTION</u>: Proposers applying for contracts at existing license agency locations designated as Deputy Provided Sites are not required to complete and submit all Section 5 forms if the site was approved under a previous RFP and if there have been no changes to the site since the last contract was approved and signed. Under this license agency site provision, form 5.0, page one (1) of form 5.1, and form 5.3 must be completed and submitted with all other required forms and documents.

FORM	DESCRIPTION	BMV
5.0	Deputy Provided Site Checklist (this form)	\checkmark
5.1	Site Questionnaire (page 1 only if proposing existing license agency site)	✓
5.2	ADA Checklist (leave blank if proposing existing license agency site)	
5.3	Lease Option (required for all proposers, which includes incumbent deputy registrars)	✓
	 filled out, including complete address 	\checkmark
	 signed and notarized 	✓
5.4	Proximity Attachment [for "Proximity" sites only] (leave blank if proposing existing license agency site)	
Proposer provided	Site Plan (leave blank if proposing existing license agency site)	
	 with 8½ x 11-inch formatting (SUBMITTED ELECTRONICALLY) with complete dimensions 	
Proposer provided	Counter Plan (leave blank if proposing existing license agency site) with 81/ yr 11 inch formatting (SUDMITTED ELECTRONICALLY)	
	 with 8½ x 11-inch formatting (SUBMITTED ELECTRONICALLY) with complete dimensions 	
Proposer provided	Map (leave blank if proposing existing license agency site)	
	 with site clearly marked 	

5.1 SITE QUESTIONNAIRE

1.	Loc	cation Number for which you are proposing (from Agency Sp	ecifications): 25-	·B	
	Stre	eet address of site 112 Dillmont Dr.			
	Cit	y Columbus	_, Ohio, Zip Code	4323	35
2.	Is t	he site you are proposing currently in operation as a deputy re	egistrar agency?		
			No	Yes_	\checkmark
3.		you intend to perform construction or remodeling to prepare	e this site for operati	on unde	r a new
	aep	outy registrar contract?	No	Yes_	
4.		e you applying for a contract at an existing license agency site	e that		
	was	s approved under a previous contract?	No	Yes_	\checkmark
5.	A.	If you answered "No" to question number 4, skip to question information required for this form (5.1) and the remainder of	-	1	
	B.	If you answered "Yes" to question number 4, have there bee (interior and/or exterior to include parking areas, path of tra with disabilities, and signage)?			viduals
		, , , , , , , , , , , , , , , , , , , ,	No	Yes	\checkmark

- 6. A. If you answered "No" to question number 5, please print and submit this along with form 5.3 for compliance with Section Five (5) requirements for this RFP and include it with the remainder of your required proposal documents.
 - B. If you answered "Yes" to question number 5, list the site changes in the space below and be specific with the description(s) of any changes that have been made. Include additional supporting documentation and attachments if needed, then stop here. Print and submit this page along with any other documentation and attachments for compliance with Section 5 requirements for this RFP and include it with all other required proposal documents.

The receptionist desk was extended six feet to add two computer terminals.

5.3 LEASE OPTION

I (we)(owners' complete names)	CQ15, LLC	-
of (owners' complete address)		
CityColumbus	, State OH	, Zip43235
HEREBY GRANT, upon due cor	sideration, receipt of which is he	ereby acknowledged, this OPTION
TO LEASE the following de Franklin		the State of Ohio, County of city, village or township)
City	of Columbus	and commonly known as:
(property's address) 112 Dil	mont Dr	
	olumbus	_, Ohio, Zip 43235
	th Wright	
of (proposer's addres		
		, Ohio, Zip 43015

for the operation of a deputy registrar agency under contract with the Ohio Bureau of Motor Vehicles, and for no other purpose.

- THE TERM OF THE LEASE, if executed, shall begin no later than the <u>29th</u> day of <u>June</u>, 20<u>25</u> and shall not terminate before the <u>29th</u> of <u>June</u>, 20<u>30</u>.
- THE TERM OF THIS LEASE OPTION shall begin on the date of its execution (signing) below and shall be held open until the <u>31st</u> day of <u>May</u>, <u>2025</u>.
- 4. THE PARTIES AGREE AS FOLLOWS:
 - A. The owners may, in their sole discretion, grant a similar lease option to operate a deputy registrar agency for the stated period of time to more than one proposer, provided that the premises are not subject to an existing lease for any portion of the term of lease as specified in paragraph 2, above.
 - B. If the owners have granted or hereafter grant an option to the same described real estate to another person or entity for the operation of a deputy registrar agency it is understood and agreed by owners and proposer that only the option granted to the person or entity awarded a contract by the Ohio Bureau of Motor Vehicles shall be entitled to exercise the relevant option.

Form 5.3, Lease Option, Page 1 of 2 (2025)

- C. Except as provided in paragraphs 4(A) and (B), above, the owners shall not grant an option, lease, or rental agreement to any other person during the term of this lease option specified in paragraph 3, above.
- D. The lease under this option shall be on any terms as owners and optionee agree to contemporaneously with the granting of this option, provided that no such term shall be inconsistent with this lease option. Said terms, if any, are incorporated herein. See Attachment A.

Owner(s)' signature(s):
Owner(s)' printed name(s): David H. Carline
STATE OF <u>Ohio</u> : COUNTY OF <u>Franklin</u> :
The foregoing instrument was acknowledged before me on this 16th day of January , 2025, by the owners, David H Carline
Unga R Hurt Notary Public Printed name of Notary Public: Coyquia R Hurt
My commission expires on 12.30.2025
I hereby accept this option.



CNYQUIA R HURT Notary Public, State of Ohlo My Commission Expires 12-30-2025

2025 101

Elizabeth A Wight

Date

Optionee signature, Deputy Registrar Proposer

Form 5.3, Lease Option, Page 2 of 2 (2025)

Attachment A

BMV Lease Option

	SF \$psf		2603 Monthly Rent	
current	\$	14.75	\$	3,199.52
option : yr 1 of 5	\$	14.75	\$	3,199.52
option : yr 2of 5	\$	15.05	\$	3,263.51
option : yr 3 of 5	\$	15.35	\$	3,328.78
option : yr 4 of 5	\$	15.65	\$	3,395.36
option : yr 5 of 5	\$	15.97	\$	3,463.26